



Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of **military and commercial aircraft**

Completed a series of strategic mergers and acquisitions to become a **leading global aerospace company**



A heritage that mirrors the history of flight



COMMERCIAL AIRPLANES

A complete family of the world's most versatile commercial airplanes



DEFENSE, SPACE & SECURITY

The world's leader in delivering decisive mission advantage to its global customers through cutting-edge capabilities



GLOBAL SERVICES

A dedicated services business focused on keeping the world's fleet flying safely, sustainably and efficiently



Protect, connect and explore our world and beyond



OUR VALUES

HOW WE OPERATE:

Start with engineering excellence

**Be accountable —
from beginning to end**

**Apply Lean principles —
eliminate traveled work**

Crush bureaucracy

**Reward predictability and stability —
everywhere in our business**

HOW WE ACT:

**Lead on safety, quality, integrity
and sustainability**

**Foster a Just Culture grounded in
humility, inclusion and transparency**

Import best leadership practices

Earn stakeholder trust and preference

**Respect one another and
advance a global, diverse team**

Innovate and operate to make the world better



OUR PRIORITIES

Live our values

Rebuild trust

Inculcate Safety and Quality Management Systems and Lean

Restore operational stability and business health

Invest in capabilities for Boeing's future

Attract, retain and develop the best global, diverse talent, intent on building careers in aerospace

We'll achieve our priorities by empowering our people



**\$66.6
BILLION**

in 2022 revenues

Products and services support
to customers in more than
150 COUNTRIES



Manufacturing, service and
technology partnerships with
companies around the world

Contracts with more than
12,000
suppliers globally

More than
158,000
BOEING
EMPLOYEES



across the United States
and in more than
70 COUNTRIES

Research, design and
technology development
centers and programs in
multiple countries



of commercial
airplane revenue
historically
from customers
outside the
United States



Partnering worldwide for mutual growth and prosperity



David L. Calhoun
President and
Chief Executive Officer



Stanley A. Deal
Executive Vice
President;
President and CEO,
Boeing Commercial
Airplanes



Theodore Colbert III
Executive Vice
President;
President and CEO,
Boeing Defense,
Space & Security



Stephanie Pope
Executive Vice
President;
President and CEO,
Boeing Global
Services



Brian West
Chief Financial
Officer;
Executive Vice
President, Finance



Howard McKenzie
Chief Engineer;
Executive Vice
President, Human
Engineering,
Test & Technology



Michael D'Ambrose
Chief Human
Resources Officer;
Executive Vice
President, Human
Resources



Brett C. Gerry
Chief Legal Officer;
Executive Vice
President, Global
Compliance



Ziad "Z" Ojakli
Executive Vice
President,
Government
Operations



B. Marc Allen
Chief Strategy Officer;
Senior Vice President,
Strategy & Corporate
Development



Brian Besanecny
Chief Communications
Officer; Senior Vice
President,
Communications



Stephen E. Biegun
Senior Vice President,
Global Public Policy



Dr. Brendan Nelson, AO
Senior Vice President;
President, Boeing Global



Susan Doniz
Chief Information and
Data Analytics Officer



Darrin Hostettler
Chief Compliance Officer;
Vice President, Global
Compliance



Michael Delaney
Chief Aerospace
Safety Officer;
Senior Vice President,
Global Aerospace Safety



Chris Raymond
Chief Sustainability Officer;
Senior Vice President,
Global Enterprise
Sustainability



William A. Ampofo II
Vice President; Chair,
Supply Chain
Operations Council



Elizabeth Lund
Senior Vice President;
Chair, Program
Management
Operations Council



Carole A. Murray
Vice President; Chair,
Quality Operations
Council



Scott Stocker
Vice President; Chair,
Manufacturing
Operations Council



**\$25.9
BILLION**
in 2022 revenues

Offers a family of airplanes and a broad portfolio of aviation services for passenger and cargo carriers worldwide

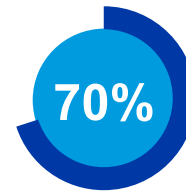
Headquartered in the
**PUGET
SOUND**
region of Washington state
with operations in
several U.S. states and
locations worldwide



Approximately
**42,000
BOEING
EMPLOYEES**



Boeing airplanes represent nearly about
half of the world's fleet, with more than
11,000 jetliners in service



of sales
(by value) are
to customers
outside the
United States



The industry's source for customer-focused solutions



**\$23.2
BILLION**

in 2022 revenues

Delivering decisive mission advantage to its global customers through cutting-edge capabilities

Headquartered in
**ARLINGTON,
VIRGINIA**

with employees in
20 countries and 49 U.S. states



Approximately
**17,000
BOEING
EMPLOYEES**



Formed in
2002

to integrate Boeing's
defense, space, intelligence
and communications capabilities

Key markets include
aeronautics, space, and
weapons. Core capabilities are
in development, production and
mission-enabling upgrades of
integrated solutions.



A diversified, global business with leadership in key defense and space markets



**\$17.6
BILLION**
in 2022 revenues

A dedicated services business focused on keeping the world's fleet flying safely, sustainably and efficiently

Headquartered in
**PLANO,
TEXAS**
with operations worldwide



Approximately
**20,000
BOEING
EMPLOYEES**



FORMED IN 2017
to integrate the services capabilities of the commercial, defense and space sectors

INNOVATIVE SOLUTIONS
focused on fleet availability and readiness -- delivering predictable, reliable, on-time performance

GLOBAL PRESENCE
enables us to deliver solutions when and where our customers need it



Unparalleled experience and solutions for commercial, government, business and general aviation customers



Through our work in local communities, we support STEM education initiatives, assist military members, veterans, and their families, promote environmental stewardship, advance racial equity and provide for communities in need – including disaster recovery and relief efforts worldwide.

In 2022, Boeing, its employees and retirees – with the help of Boeing Gift Match – contributed more than

\$197 million

to help build better communities worldwide.

In 2022, Boeing employees volunteered

366,000 hours

in support of global community partners.



We partner with community organizations to drive positive change around the world. We do this through strategic charitable investments, employee engagement activities and targeted advocacy efforts.



Investing in the communities where our employees live and work is a Boeing core value

PEOPLE



- Employee safety
- Employee well-being
- Global equity, diversity and inclusion
- Professional development, education and learning



91% of employees surveyed say their manager supports their overall well-being

PRODUCTS & SERVICES



- Aerospace safety
- Sustainable product life cycle
- Climate change
- Innovation and clean technology



5.6 million gallons (21.2 million liters) of SAF purchased for 2023 commercial operations

OPERATIONS



- Enterprise quality
- Global sustainable operations
- Responsible supply chain
- Data privacy and information security



31% reduction in greenhouse gas emissions from Boeing operations since 2017

COMMUNITIES



- STEM initiatives
- Military and veteran assistance
- Racial equity advancement
- Disaster recovery and relief efforts



\$2B in Boeing community investments over the last 10 years

